

# United Nations Development Programme

برنامج الأمم المتحدة الإنمائي



## Syria Country Office

### Annual Work Plan 2022

Project Title and ID:	Private Sector Recovery and Development
Expected CP Outcome(s):	Outcome 1: Households and communities benefit from sustainable livelihood opportunities, including economic recovery and social inclusion
Expected Output(s):	1.1 Disrupted livelihoods, including markets/businesses, restored and revived 1.3 Livelihood opportunities generated for female-headed households
Implementing Partner:	UNDP
Responsible Party(ies):	UNDP, NGO and INGOS, private sector
Gender Marker	GEN2: gender equality is a significant objective of this project

#### Brief Description

The worsening economic situation has exacerbated the vulnerability of the people in Syria with large-scale damage in infrastructure & businesses & public services. Consequently, and in addition to the volatile security situation, private sector especially micro, small and medium enterprises (MSMEs), who are the major driving force of the country's economic recovery, are facing major challenges such as low institutional capacity, lack of enabling business environment for inclusive MSMEs & regulatory framework, troubled with shortages in electricity, lack of effective financial and non-financial business support & services, market accessibility, currency depreciation & lack of availability of skilled labor. In this regard, supporting MSMEs recovery and development is a critical area of support for livelihoods and job creation and local economic recovery.

UNDP Syria formulated an integrated project supporting MSMEs development and private sector engagement for sustainable livelihoods and economic recovery in Syria at three different levels as follows:

1. Macro Level: Policy/strategy development and national level institutional capacities for private sector recovery and inclusive growth enhanced
2. Meso Level: Service provision and capacity for inclusive private sector recovery and growth enhanced through programme design, integration and administrative reforms/capacity building
3. Micro Level: Access to private sector inclusive recovery and growth enhanced through service delivery and community engagement

Programme Period:	2016-2022
Key Result Area (SP):	OUTCOME III: Building resilience to respond to systemic uncertainty and risk.
Atlas Award ID:	118359
Start date:	1-Jan-2022
End Date:	31-Dec-2022
PAC Meeting Date:	13-Jan-22
Management Arrangements:	DIM

AWP Budget:	
Total resources required:	<b>8,418,423</b>
Total allocated resources:	<b>3,419,413</b>
o Regular:	-
o Others: RFF response	
o Donor Names:	
Russia 2022	1,009,800
EU-MPTFO UN JP-DZ Phase II	335,000
Japan Grant Aid 2021 (Raqqqa DZ)	285,120
EU-MPTFO UN JP-Deraa Phase II	80,000
SHF allocation Raqqqa 2022	124,153
Denmark FW DZ	195,810
Japan Wheat VC Hasake	1,417,307
KFW 7	728,663
KFW8	1,664,210
JSB South	296,819
Not identified	2,245,000
Unfunded budget:	
KFW8, Russia & EU Daraa	<b>2,754,010</b>
Unidentified Unfunded budget:	<b>2,245,000</b>
In-kind Contributions:	-

Agreed by UNDP:

UNDP Resident Representative

Annual Work Plan: 2022

Project Title: Private Sector Recovery and Development

Award ID: 118359

Expected Outputs	Planned Activities	Timeframe				Responsible Party	Donor	Source of Funds	Governorate	Planned Budget					
		Q1	Q2	Q3	Q4					Account and Budget Description	2022 Amount (\$) Funded	2022 Amount (\$) Unfunded KFW8	2022 Amount (\$) Unfunded Russia2022	2022 Amount (\$) Unfunded Not Identified	2022 Amount (\$)
(Indicate Atlas Output IDs)															
Output 1:	<b>Enabling business environment for inclusive MSMEs, Recovery and Development</b>														
Macro: Policy/strategy development and national level institutional capacities for private sector recovery and inclusive growth enhanced	<b>Activity 1.1.1</b> Technical support to different stakeholders in setting up policy framework for enabling business environment, sustainable enterprises, and inclusive private sector development including social and community based enterprises														
Indicators:	<b>Actions:</b>														
# strategies developed or reviewed	Review of Small and Medium Enterprise National Strategy in Syria			x	x	UNDP	Not identified		National	72100-Contractual Services	-			10,000	10,000
# of Specialized technical support to MoSAL/other stakeholders (Strategy, draft regulatory framework document, etc) in issues related to social enterprises/cooperatives	MSMEs report with LSE	x	x			UNDP	KFW 7		National	72100-Contractual Services	7,319				7,319
# of platform to link Syrian businesses is established	<b>Activity 1.1.2</b> Support high-level policy dialogue for advocating the establishment and promotion of social enterprises including knowledge development, sharing events, support to the establishment of country/regional platform for social entrepreneurs and social enterprises														
Targets:	<b>Actions:</b>														
1- One A2F strategies developed ; and One MSMEs strategy is reviewed	Technical support to realted bodies for supporting social enterprises development & cooperatives			x	x	UNDP	Not identified		National	72100-Contractual Services	-			25000	25,000
2- One session for Specialized technical support to MoSAL/other stakeholders (Strategy, draft regulatory framework document, etc) in issues related to social enterprises/cooperatives	<b>Inclusive Finance</b>														
3- One platform to link Syrian businesses is established	<b>Activity 1.2.1</b> Strategy/policy for access to finance														
Baselines:	<b>Actions:</b>														
- indicators 1& 2 & 3: 0 (2021)- Recommendations listed in National SME Strategy which was developed in 2020.	Develop private sector platform and database linking Syrian business wo/men in close collaboration with existing networks such as SIBA for policy recommendations and developing business models			x	x	UNDP	Not identified		National	72100-Contractual Services				25,000	25,000
-results and recommendations listed in the financial market assessment report in 2020.	<b>Activity 1.3.2</b> Facilitate private sector engagement in corporate social responsibilities for inclusive economic opportunities.														
- previous private sectors meetings and discussion sessions which were held in 2019-2020	<b>Actions:</b>														
- lessons learnt out of the 1st Idea challenge.	Develop series of knowledge exchange events to promote private sector engagement in CSR activities			x	x	UNDP	Not identified		National	72100-Contractual Services				25,000	25,000
Gender Marker: GEN2															
<b>Total for Output 1:</b>											7,319	-	-	110,000	117,319

Expected Outputs	Planned Activities	Timeframe				Responsible Party	Donor	Source of Funds	Governorate	Planned Budget					
		Q1	Q2	Q3	Q4					Account and Budget Description	2022 Amount (\$) Funded	2022 Amount (\$) Unfunded KFW8	2022 Amount (\$) Unfunded Russia2022	2022 Amount (\$) Unfunded Not Identified	2022 Amount (\$)
(Indicate Atlas Output IDs)															
Output 2: Meso: Service provision and capacity for inclusive private sector recovery and growth enhanced through programme design, integration and administrative reforms/capacity building	<b>Enabling business environment for inclusive MSMEs, Recovery and Development</b>														
	<b>Activity 2.1.1</b> Enhance and strengthen national capacities of different stakeholders to improve policies and programmes supporting the growth of micro-, small-, and medium-enterprises (MSMEs)														
	<b>Actions:</b>														
Indicators:	Capacity building of MSMEs BMIs (Business Membership Institutions BMIs)		x	x	x	UNDP	Not identified		National	72100-Contractual Services				30,000	30,000
# of training session to SMEs commission team	<b>Activity 2.1.2</b> Assistance to establish and promote National Women Business Associations and building their capacity in:														
# of training session to other stakeholders based on the SMEs strategy	• non-financial services to women entrepreneurs • collaboration schemes with financial institutions • women funds and/or saving groups schemes														
# of hubs/business centre are established	<b>Actions:</b>														
# of capacity building activities in support of VC development	promote and support the establishment of women associations including A2F and Non-financial business support			x		UNDP	Not identified		National	72100-Contractual Services				15000	15,000
# of value chain analysis of core economic sectors in Syria	<b>Activity 2.1.3</b> Business upgrade/acceleration support, through set up of business centres, entrepreneurial parks, hubs and network of mentors														
# of CSR training session is implemented.	<b>Actions:</b>														
Targets:	setup of business centres/hubs/ incubators/accelerators or other similar modalities of networks		x	x	x	UNDP	KFW 8		National	72100-Contractual Services		240000			240,000
- One training session to SME commission team.			x	x	x	UNDP	KFW 8		Homs	72100-Contractual Services		155000			155,000
-one training session to other stakeholders based on the SMEs strategy	<b>Inclusive Finance</b>														
-4 hubs/business centre are established	<b>Activity 2.2.1</b> Engagement of Microfinance in achieving financial inclusion														0
-3 capacity buildings activities in support of VC development	<b>Actions:</b>														
-2 value chain analysis of core economic sectors in Syria	capacity building of Microfinance banks on selected thematic areas		x	x	x	UNDP	Not identified		National	72100-Contractual Services				10,000	10,000
-one FinTech hackathon for A2F challenges	<b>Private sector engagement/dialogue and partnership</b>														
- one CSR training session is implemented.	<b>Activity 2.3.1</b> Tailored women economic empowerment initiative/s in partnership with private sector (women to women business support)														
Baselines:	<b>Actions:</b>														
- Recommendations listed in National SME Strategy which was developed in 2020.	Support to WEE initiatives		x	x		UNDP	Not identified		National	72600- Grants				250,000	250,000
-results and recommendations listed in the financial market assessment report in 2020.	<b>Activity 2.3.2</b> Training of local experts and consultancies in developing and implementation of CSR Strategies														
-Results of assessment of challenges facing Women Economic Empowerment in Syria, completed in 2020.	<b>Actions:</b>														
Gender Marker GFN2	Capacity building of private sector in CSR for inclusive economic opportunities		x	x		UNDP	Not identified		Rural Damascus	72100-Contractual Services				25,000	25,000
	<b>Private sector engagement/dialogue and partnership</b>														
	<b>Activity 2.3.1</b> Tailored women economic empowerment initiative/s in partnership with private sector (women to women business support)														
	<b>Actions:</b>														
	Support to WEE initiatives					UNDP	Not identified								

Expected Outputs	Planned Activities	Timeframe				Responsible Party	Donor	Source of Funds	Governorate	Planned Budget					
		Q1	Q2	Q3	Q4					Account and Budget Description	2022 Amount (\$) Funded	2022 Amount (\$) Unfunded KFW8	2022 Amount (\$) Unfunded Russia2022	2022 Amount (\$) Unfunded Not Identified	2022 Amount (\$)
(Indicate Atlas Output IDs)															
	<b>Activity 2.3.2</b> Training of local experts and consultancies in developing and implementation of CSR Strategies														
	<b>Actions:</b> Capacity building of private sector in CSR for inclusive economic opportunities					UNDP	KFW 7		Aleppo	72200-Equipment & Materials	34280				34,280
	<b>Total for Output 2:</b>										34,280	395,000		330,000	759,280
<b>Output 3: Micro: Access to private sector inclusive recovery and growth enhanced through service delivery and community engagement</b>	<b>Enabling business environment for inclusive MSMEs, Recovery and Development</b>														
<b>Indicators:</b> # of Social Enterprises have been selected and funded # of bootcamps for social enterprises have been launched # of women provided with advanced vocational/technical capacities - Training & BDS # of individuals received BDS through different incubation services. # of individuals received financial support. # of self-help groups (SHG) are established # of individuals received BDS services through SHG # of individuals received financial support through SHG.	<b>Activity 3.1.1</b> Develop series of knowledge exchange events and capacity building activities related to MSMEs support and social/community bases enterprises														
	<b>Actions:</b> bootcamp, competitions, call for proposals for promoting social enterprises and MSMEs support. (3rd idea challenges)			x	x	UNDP	Russia 2022		National	72600- Grants			219322.375		219,322
				x	x	UNDP	Russia 2022		National	72100-Contractual Services			25,000		25,000
	<b>Activity 3.1.2</b> Direct technical assistance to women-led businesses, women entrepreneurs and women startups, through developing novel and innovative solutions to overcome the exclusion of women														
	<b>Actions:</b> Mobdea't			x	x	UNDP	KFW 8		National	72600- Grants		450,000			450,000
	Mobdea't Aleppo (carry over from 2021)	x	x	x	x	UNDP	KFW 7		Aleppo	72200-Equipment & Materials	156,400				156,400
	Support the setup of centres to promote access of women to technology and business different from women stereotype/traditional activities (such as programming, photography, art, fashion and interior design).		x	x	x	UNDP	Not identified		Lattakia	72100-Contractual Services				125,000	125,000
<b>Targets:</b> - 50 Social Enterprises have been selected and funded - 2 bootcamps for social enterprises have been launched - 50 women provided with advanced vocational/technical capacities - Training & BDS - 500 individuals received BDS through different incubation services. - 500 individuals received financial support. - 25 self-help groups (SHG) are established - 500 individuals received BDS services through SHG - 500 individuals received financial support through SHG.	W@W														
				x	x	UNDP	KFW 8		Rural Damascus	72600- Grants		90,193			90,193
				x	x	UNDP	Not identified		Tartous	72100-Contractual Services				125,000	125,000
			x	x	x	UNDP	Not identified		Qunaitera	72100-Contractual Services				125,000	125,000
<b>Baselines:</b> - Operational Manual/Guidelines for running SHG which was developed by UNDP in 2021.	<b>Activity 3.1.3</b> Service delivery of non-financial business support through hubs/business centres														
	<b>Actions:</b>														

Expected Outputs	Planned Activities	Timeframe				Responsible Party	Donor	Source of Funds	Governorate	Planned Budget					
		Q1	Q2	Q3	Q4					Account and Budget Description	2022 Amount (\$) Funded	2022 Amount (\$) Unfunded KFW8	2022 Amount (\$) Unfunded Russia2022	2022 Amount (\$) Unfunded Not Identified	2022 Amount (\$)
- 25 already established SHGs/saving groups in 2021. - 1,676 Beneficiaries benefited from financial support in 2021	Provision of non-financial business services through hubs and business centres (Business Support Lab)		x	x	x	UNDP	KFW 8		National	72200-Equipment & Materials		100,000			100,000
				x	x	UNDP	KFW 8		Homs	72100-Contractual Services		50,000			50,000
<b>Gender Marker:</b> GEN3	<b>Activity 3.1.4</b> Support to Market System Development including piloting of new ideas, providing technical assistance to adopt new practices, and setting up space for information sharing based on the recommendations of VC analysis.														
	<b>Actions:</b>														
	explore Low performing market systems and pilot new initiatives to support market system functionality			x	x	UNDP	Not identified		National	72100-Contractual Services				50,000	50,000
	Revive a local traditional markets in the area through provision tools and equipment			x	x	UNDP	Not identified		Aleppo	72600- Grants				50000	50,000
				x	x	UNDP	Not identified		Hama	72600- Grants				125,000	125,000
				x	x	UNDP	Not identified		Lattakia	72100-Contractual Services				125,000	125,000
	<b>Activity 3.1.5</b> implement supporting activities to restore/strengthen vital value chains as identified in the VC analysis of core economic activities in Syria														
	<b>Actions:</b>														
	Support business revival through VC support			x	x	UNDP	Not identified		Raqqa	72200-Equipment & Materials				75,000	75,000
				x	x	UNDP	Not identified		Hama	72200-Equipment & Materials				75000	75,000
				x	x	UNDP	Not identified		Homs	72200-Equipment & Materials				75000	75,000
		x	x	x	x	UNDP	EU-MPTFO UN JP-DZ Phase II		DZ	72200-Equipment & Materials	157,146				157,146
				x	x	UNDP	Not identified		Rural Damascus	72200-Equipment & Materials				100000	100,000
				x	x	UNDP	Not identified		Qunaitera	72200-Equipment & Materials				75,000	75,000
				x	x	UNDP	Not identified		Tartous	72200-Equipment & Materials				75,000	75,000
				x	x	UNDP	Not identified		Aleppo	72200-Equipment & Materials				100,000	100,000
				x	x	UNDP	Not identified		Swaida	72200-Equipment & Materials				75000	75,000
			x	x	UNDP	Not identified		Lattakia	72200-Equipment & Materials				100,000	100,000	
Support wheat value chain development	x	x	x	x	UNDP	Japan Wheat VC Hasake		Hasakeh	72200-Equipment & Materials	1,024,534				1,024,534	
<b>Inclusive Finance</b>															
<b>Activity 3.2.1</b> design, test, package, replicate and scale up viable models of access to finance such as (Saving groups, Loan guarantee, Venture capital, Business angels, Crowdfunding, etc)															
<b>Actions:</b>															
Pilot viable models of A2F			x	x	UNDP	KFW 8		Rural Damascus	72600- Grants		90,000			90,000	
			x	x	UNDP	KFW 8		Hama	72600- Grants		90,000			90,000	

Expected Outputs	Planned Activities	Timeframe				Responsible Party	Donor	Source of Funds	Governorate	Planned Budget					
		Q1	Q2	Q3	Q4					Account and Budget Description	2022 Amount (\$) Funded	2022 Amount (\$) Unfunded KFW8	2022 Amount (\$) Unfunded Russia2022	2022 Amount (\$) Unfunded Not Identified	2022 Amount (\$)
<i>(Indicate Atlas Output IDs)</i>		x	x	x	x	UNDP	Japan Grant Aid 2021 (Raqqa DZ)		Raqqa	72600- Grants	90,000				90,000
		x	x	x	x	UNDP	KFW 7		Aleppo	72600- Grants	50,000				50,000
				x	x	UNDP	Not identified		Tartous	72600- Grants				90,000	90,000
		x	x	x	x	UNDP	Japan Grant Aid 2021 (Raqqa DZ)		DZ	72600- Grants	131,445				131,445
				x	x	UNDP	KFW 8		Lattakia	72600- Grants		90,000			90,000
		x	x	x	x	UNDP	KFW 7		Rural Damascus	72600- Grants	50,000				50,000
		x	x	x	x	UNDP	KFW 7		Hasakeh	72600- Grants	50,000				50,000
				x	x	UNDP	Not identified		Swaida					90,000	90,000
		x	x	x	x	UNDP	JSB South		Qunaitera	72600- Grants	50,000				50,000
			Activity 3.2.2 financial support at business centres and hubs; such as support to startups, acceleration support, business and market activation.												
		<b>Actions:</b> financial support to damaged micro and small businesses through hubs and centres.													
			x	x	x	x	UNDP	EU-MPTFO UN JP-DZ Phase II		DZ	72200-Equipment & Materials	125,000			125,000
			x	x	x	x	UNDP	EU-MPTFO UN JP-Deraa Phase II		Dar'a	72200-Equipment & Materials			65,608	65,608
			x	x	x	x	UNDP	KFW 7		Hama	72200-Equipment & Materials	75,000			75,000
			x	x	x	x	UNDP	KFW 7		Lattakia	72200-Equipment & Materials	75,000			75,000
			x	x	x	x	UNDP	KFW 7		Homs	72200-Equipment & Materials	75,000			75,000
					x	x	UNDP	Not identified		Aleppo	72200-Equipment & Materials			150,000	150,000
			x	x	x	x	UNDP	JSB South		Qunaitera	72200-Equipment & Materials	60,000			60,000
			x	x	x	x	UNDP	JSB South		Swaida	72200-Equipment & Materials	60,000			60,000
			x	x	x	x	UNDP	JSB South		Rural Damascus	72200-Equipment & Materials	83,562			83,562
		Support women and men with green-jobs and group businesses/cooperatives	x	x	x	x	UNDP	Denmark FW DZ		DZ	72600- Grants	150,139			150,139
			x	x	x	x	UNDP	SHF allocation Raqqa 2022		Raqqa	72600- Grants	107,871			107,871
					x	x	UNDP	Russia 2022		Hama	72600- Grants			65,000	65,000
					x	x	UNDP	Russia 2022		Homs	72600- Grants			65,000	65,000
					x	x	UNDP	Russia 2022		Rural Damascus	72600- Grants			75,000	75,000
					x	x	UNDP	Russia 2022		Qunaitera	72600- Grants			55,000	55,000
					x	x	UNDP	Russia 2022		Aleppo	72600- Grants			75,000	75,000
					x	x	UNDP	Russia 2022		Dar'a	72600- Grants			50,000	50,000
				x	x	UNDP	Russia 2022		Swaida	72600- Grants			55,000	55,000	
				x	x	UNDP	Russia 2022		Lattakia	72600- Grants			75,000	75,000	
				x	x	UNDP	Russia 2022		Tartous	72600- Grants				60,000	
	<b>Total for Output 3:</b>									<b>2,571,097</b>	<b>960,193</b>	<b>884,930</b>	<b>1,805,000</b>	<b>6,221,221</b>	

Expected Outputs	Planned Activities	Timeframe				Responsible Party	Donor	Source of Funds	Governorate	Planned Budget					
		Q1	Q2	Q3	Q4					Account and Budget Description	2022 Amount (\$) Funded	2022 Amount (\$) Unfunded KFW8	2022 Amount (\$) Unfunded Russia2022	2022 Amount (\$) Unfunded Not Identified	2022 Amount (\$)
(Indicate Atlas Output IDs)															
Salaries	Salaries	x	x	x	x	UNDP	Russia 2022		National	71400- Salaries	-		13,178		13,178
		x	x	x	x	UNDP	EU-MPTFO UN JP-DZ Phase II		National	71400- Salaries	27,808				27,808
		x	x	x	x	UNDP	Japan Grant Aid 2021 (Ragqa DZ)		National	71400- Salaries	4,155				4,155
		x	x	x	x	UNDP	EU-MPTFO UN JP-Deraa Phase II		National	71400- Salaries			8,411		8,411
		x	x	x	x	UNDP	SHF allocation Ragqa 2022		National	71400- Salaries	2,500				2,500
		x	x	x	x	UNDP	Denmark FW DZ		National	71400- Salaries	26,531				26,531
		x	x	x	x	UNDP	KFW 8		National	71400- Salaries		19,649			19,649
		x	x	x	x	UNDP	KFW 7		National	71400- Salaries	53,401				53,401
		x	x	x	x	UNDP	Not identified		National	71400- Salaries	-				-
		x	x	x	x	UNDP	Japan Wheat VC Hasake		National	71400- Salaries	41,692				41,692
		x	x	x	x	UNDP	JSB South		National	71400- Salaries	13,103				13,103
		x	x	x	x	UNDP	Japan Grant Aid 2021 (Ragqa DZ)		National	72100-Contractual Services	12,000				12,000
		x	x	x	x	UNDP	SHF allocation Ragqa 2022		National	72100-Contractual Services	4,500				4,500
		x	x	x	x	UNDP	Denmark FW DZ		National	72100-Contractual Services	4,500				4,500
						UNDP	KFW 8		National	72100-Contractual Services			12,000		12,000
x	x	x	x	UNDP	Russia 2022		National	72100-Contractual Services			9,000		9,000		
<b>Total for Salaries</b>										<b>190,188</b>	<b>31,649</b>	<b>30,588</b>	<b>-</b>	<b>252,425</b>	
Communication	Communication	x	x	x	x	UNDP	EU-MPTFO UN JP-DZ Phase II		National	74200-communication	3,131				3,131
		x	x	x	x	UNDP	Japan Wheat VC Hasake		National	74200-communication	10,770				10,770
		x	x	x	x	UNDP	Japan Grant Aid 2021 (Ragqa DZ)		National	74200-communication	2,400				2,400
		x	x	x	x	UNDP	Denmark FW DZ		National	74200-communication	1,830				1,830
		x	x	x	x	UNDP	EU-MPTFO UN JP-Deraa Phase II		National	74200-communication			748		748
		x	x	x	x	UNDP	SHF allocation Ragqa 2022		National	74200-communication	1,160				1,160
		x	x	x	x	UNDP	KFW 8		National	74200-communication		14,009			14,009
		x	x	x	x	UNDP	Russia 2022		National	74200-communication			8,500		8,500
<b>Total Communication cost</b>										<b>19,291</b>	<b>14,009</b>	<b>9,248</b>	<b>-</b>	<b>42,547</b>	
<b>Total grant</b>										<b>2,822,176</b>	<b>1,400,850</b>	<b>924,766</b>	<b>2,245,000</b>	<b>7,392,792</b>	

Expected Outputs	Planned Activities	Timeframe				Responsible Party	Donor	Source of Funds	Governorate	Planned Budget					
		Q1	Q2	Q3	Q4					Account and Budget Description	2022 Amount (\$) Funded	2022 Amount (\$) Unfunded KFW8	2022 Amount (\$) Unfunded Russia2022	2022 Amount (\$) Unfunded Not Identified	2022 Amount (\$)
GMS							EU-MPTFO UN JP-DZ Phase II			GMS @ 7% (separate for each donor)	21,916				21,916
							Japan Grant Aid 2021 (Raqqa DZ)			GMS @ 8% (separate for each donor)	19,200				19,200
							EU-MPTFO UN JP-Deraa Phase II			GMS @ 7% (separate for each donor)			5,234		5,234
							SHF allocation Raqqa 2022			GMS @ 7% (separate for each donor)	8,122				8,122
							Denmark FW DZ			GMS @ 7% (separate for each donor)	12,810				12,810
							KFW 8			GMS @ 8% (separate for each donor)		112,068			112,068
							Russia 2022			GMS @ 8% (separate for each donor)			68,000		68,000
							Japan Wheat VC Hasake			J Wheat GMS	340,311				340,311
							KFW 7			KFW7 GMS	102,263				102,263
										Others GMS	36,541				36,541
										JSB 2020 GMS	30,154				30,154
										<b>TOTAL 2020 GMS</b>	<b>571,317</b>	<b>112,068</b>	<b>73,234</b>	<b>-</b>	<b>756,619</b>
	DPC	Direct Project Costing (DPC) @ 10% (calculated separately for each donor)									64300 - DPC- 70%-staff-related Costs	16,800	98,060	59,500	
									74500 - DPC- 30% General Operating Expenses (GOE)	7,200	42,026	25,500		74,726	
									GMS @ 8% (separate for each donor)	1,920	11,207	6,800		19,927	
									<b>Total for Technical Assistance/Project Management Costs:</b>	<b>25,920</b>	<b>151,292</b>	<b>91,800</b>	<b>-</b>	<b>269,012</b>	
<b>Total Project:</b>											<b>3,419,413</b>	<b>1,664,210</b>	<b>1,089,800</b>	<b>2,245,000</b>	<b>8,418,423</b>

Summary of Donor Funding:						
Donors - Outputs	Available Fund	Funded	KFW8	Russia/EU Daraa	Not Identified fund	Total
Russia 2022	0			1,009,800		1,009,800
EU-MPTFO UN JP-DZ Phase II: 00129574 & 00129575	335,000	335,000				335,000
Japan Grant Aid 2021 (Raqqa DZ) (TBD)	285,120	285,120				285,120
EU-MPTFO UN JP-Deraa Phase II	80,000			80,000		80,000
SHF allocation Raqqa 2022: 00130073	124,153	124,153				124,153
Denmark FW DZ: 00129471	195,810	195,810				195,810
Japan Wheat VC Hasake: 00127250	1,417,307	1,417,307				1,417,307
KFW 7: 00125702	728,663	728,663				728,663
KFW8	0		1,664,210			1,664,210
JSB South: 00125824	296,819	296,819				296,819
Others: KFW6 119963, JSB 2019 121011, MPTF 124014, Russia	36,541	36,541				36,541
Not Identified	-				2,245,000	2,245,000
						-
<b>Total:</b>	<b>3,499,413</b>	<b>3,419,413</b>	<b>1,664,210</b>	<b>1,089,800</b>	<b>2,245,000</b>	<b>8,418,423</b>